# MAINSTREAMING CLIMATE CHANGE AND NSDS STRENGTHENING IN THE PACIFIC

Part Two: Mainstreaming - How?

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### Outline

- 1. Practical aspects of mainstreaming
- 2. A suggested methodology
- 3. Tools for SD planning
- 4. Examples of mainstreaming experiences
- 5. Conclusion



# 1. Practical aspects of Mainstreaming

# Mainstreaming framework has 3 key interlinked elements:

- 1 NSDS (more than plan) strengthening
- 2 Sector planning e.g. NAPA, climate change policy, sector strategies & plans
- 3 Medium term fiscal management linked to annual budget allocation





#### **Pacific Cultural Framework**

- Pacific way
- Culture
- Customary tenure
- Religious values
- Fiscal responsibility
- Sustainable development
- Good governance

#### **International Framework:**

- •MDGS
- •MEAs
- Paris Declaration

#### **Regional Framework**

- Pacific plan
- Regional plans of action
- Regulatory principles
- Biketawa principles

Mainstreaming .....
into National sustainable development
strategies

Climate Change, Energy, Conservation

**National Development Framework** 

**National Development Goal** 

**National Development policies** 

National development strategies

**National Medium Term Fiscal Management** 

Formal and Informal institutional arrangement



Natural resource endowments – land, marine, human Natural risk Global trading context

# 2.1 Mainstreaming at NSDS level – how? Guiding framework

Stakeholder based national planning framework

NSDS Process

PUBLIC FORUM

CONSOLIDATION



# Mainstreaming & NSDS: national key characteristics

NATIONAL VISION - shared NATIONAL DEVELOPMENT GOALS, MDGS, STRATEGIES NATIONAL POLICIES

#### The strategic approach...

- Participatory
- Consensus on long-term vision
- Comprehensive and integrated
- People and outcome centred
- Targeted with clear priorities

#### Ownership....

- Country-led and nationally-owned
- Commitments from all stakeholders
- Stakeholder owned
- High-level government commitment and influential lead institutions

Guided by sustainable development principles and good governance

Quality Information and information system and evidence based ......



# 2.2 Mainstreaming at SECTOR planning?

#### NATIONAL ACTION PLAN - SECTOR

Goal
Key issues /themes to target?
Strategies under each theme?
Activities under each theme
Priorities & Costing
NAP (Log frame)
Budget



### SECTOR PLANS

- Issues, concerns, problems,
- development &/or management responses
- Development &/or management goals
- Expected outcomes
- Proposed strategies
- M&E
- Program of prioritised activities
- A sector plan



# 2.3 NSDS-linked Sector Medium term budget allocation

# NSDS Budgetary Framework

Policies
Fiscal targets: available
resources both
government and donor
for three year period

# MT Cost of Policy

Based on objectives, priorities and targets for each sector costed at activity level

# Matching resources with priorities

MTEF: three year framework with annual budget allocations





Sectoral & Cross sectoral projections



# 3. Key stakeholders

#### Country ownership:

- Key political commitment
- Government Reference group
- Inter-agency & multi-stakeholder Task Force
- Identify lead agency and a 'champion'

#### Regional / international partnership:

- Core group of regional agencies with partners
- Joint programming joint planning, work program & budgeting, and implementation
- A common Pacific mainstreaming methodology
- A skills-based core team with clear roles & responsibilities



# 4. Mainstreaming methodology

**Process** 



- 1. Understanding the context & situation Situation analysis
- 2. Stakeholders, agent of change, lead agency, task force Stakeholder analysis Lead agency & Task Force Mainstreaming Process to use.
  - 3. Issues, concerns, causes, root cause identification Issues and Root Cause Analysis
- 4. Solutions policies, organizational design, institutions (rules and regulations), etc Policy, Institutional & Activity Solution Analysis
  - 5. Consolidation of sectoral action plan, including outcomes, strategies and initiatives NAP design (log frame)
    - 6. Prioritisation & costing Medium term NAP & Budget





# 5. Tools for Sustainable Development Planning

"User Perspectives"



### Categories of high recall Tools

#### Information Tools

- Economic Assessment
- Environmental Impact / Strategic Assessment
- Monitoring, Evaluation and Enforcement

#### Deliberative Tools

- Participation and Citizens Action
- Public Awareness and Demand Creation

#### Planning and Management Tools

- Legal
- Management Planning
- Market based tools



### **Information Tools**

#### Economic Assessment

- Social Cost Benefit Analysis
- Natural Resource Accounting and Valuation

#### Impact / Strategic Assessment

- Environmental Impact Assessment (EIA)
- Strategic Environmental Assessment (SEA)
- Integrated Environmental Assessment (IEA) / SoE Reporting
- Integrated Impact Assessment
- V&A; DRR; CHARM; EBM; Socio-economic Assessment...

#### Monitoring, Evaluation and Enforcement

- National Plan Monitoring / MDG Reporting
- Corporate Environmental Audits
- Community Based Monitoring



### **Information Tools**

key observations

- Diverse portfolio of tools available
  - Impact / Strategic Assessment tools most advanced
  - Lack of basic data, quality and timeliness a major issue
- Natural Resource Accounting rarely used
- Monitoring and Enforcement
  - Tools available
  - Personnel, infrastructure and facilities inadequate
  - Rent-seeking



### **Deliberative Tools**

- Participation and Citizens Action
  - —Public Hearings
- Public Awareness and Demand Creation
  - —Media (especially local media)
  - Public Online Databases
  - —Right to Information Act (RTI)



### **Deliberative Tools**

key observations

- Governments forced to promote citizen action programmes
- Most creative and diverse category of tools
  - Evolved from advocacy groups
  - New tools emerging with blending of traditional media and use of ICT (cultural and context specific)
- Right to Information combined with Public Interest Litigation – extremely potent tools Public Awareness and Advocacy



# Planning and Management Tools

- Management Planning
  - Environment Management Plans (EMP)
- Legal Recourse
  - Public Interest Litigation
- Market based tools
  - Environment Management Systems (EMS)
  - Eco-labeling



### Planning and Management Tools

key observations

- Conventional Economic Planning still most prevalent at national and local levels
  - Elements of environment and social concerns often not adequately addressed
  - Concepts of sustainable development gradually being internalised and integrated
- Most major projects statutorily require an EIA/SEA or EMP
  - Mixed results on the ground (depending on political circumstances and capacity)



### Planning and Management Tools

key observations

Legal recourse can be an effective tool

 Progressive Corporations adopting globally evolving voluntary practices

Challenge: is the capacity to use a range of tools for any given circumstance



# 6. Examples, experiences, outcomes

Climate Change mainstreaming and NSDS strengthening



# NSDS-linked Mainstreaming-How?

Improved National resource allocation & aid effectiveness

Practical success
 Niue Climate Change policy
 Nauru and Niue NSDS



### Niue NSDS and Climate Change mainstreaming

### 1. <u>NSDS:</u>

### SPREP/PIFS with national Task Force focus review on:

- NSDS 2003-08, other national, sector plans
- adequacy of current targets, indicators
- institutional arrangements for planning & budget processes
- linkages between goals & strategies, and budget allocation
- identifying new or revised goals, strategies, targets

### 2. Climate Change

- a) National climate change policy
- b) National Action Plan

SPREP/SOPAC with national CC Task Force focus review on:

- NSDS 2009-13, other national, sector plans
- as above...as it relates to climate change adaptation &
   mitigation impacts and options for addressing them



# Recent example.. Niue NSDS and Climate Change Policy development

### Developed:

- a strengthened NSDS with clear targets & indicators with strong focus on environment, including climate change
- a stakeholder-based national Climate Change policy linked to NSDS

#### **Outcomes:**

- Cabinet approved new NSDS
- common platform for engagement with donor partners and regional programs e.g. PACC / IWRM
- Climate change policy pending Cabinet approval
- Climate change integrated into NSDS and sector plans
- strengthened institutional Planning Process & national Climate Change coordination



# Recent example.. Nauru NSDS review and update

#### Developed:

- A combined UN/SPREP Team (ESCAP, UNDP, UNFPA, UNICEF)
- Reviewed 1st 5-year of NSDS implementation
- Strengthened NSDS Update with a strong environment focus

#### **Outcomes:**

- A strengthened NSDS with a strong environmental focus
- Focused on outcomes
- Key Performance Indicators
- Strengthened development planning process



# 7. Summing up Mainstreaming – what, who, how

- Mainstreaming values, principles, commitments
- Start with whatever systems & processes
- Common goal
- Get onto the pathway
- Carry stakeholders
- Evolutionary process & strengthen over time
- INCOUNTRY PARTNERSHIP
  - finance, planning, environment, sector/ thematic departments
  - stakeholders incl. civil society, private sector
- EXPERTISE BASED / TECHNICAL PARTNERSHIPS
- REGIONAL PARTNERSHIPS UNDER PACIFIC PLAN



# Concluding remarks

- Mainstreaming
  - complex concept
  - capturing many different things
    - reflecting core values,
    - guiding principles of SD & GG
  - Some incorporated in goal, objectives
  - Some captured in root causes & solutions identified
  - Some captured in/ guided solutions/ strategies



# Concluding remarks

- Mainstreaming is Multidimensional
- Multiple causes & root causes
- Multi pronged solutions
- No one size model fits all
- Multi agency/ Multi stakeholder
- Multidisciplinary / Multiple knowledge sources
- A process



# Concluding remarks...

- Mainstreaming is more than just "good planning":
  - contribution of sector actions to national development plans
  - bringing all actors together to achieve agreed sector goals and targets
- Mainstreaming means building social & environmental issues into strategic planning
- It should be flexible and iterative: learn by doing
- Where to start? Setting priorities that
  - have wide and high level support
  - have good prospects for success



# Concluding remarks...

- Be a country-led process / national ownership and supported by external expertise where strategically needed
- Build the case, compile the evidence, develop effective monitoring and evaluation
- (where possible) Develop an economic analysis to show the economic and development costs and benefits of actions in environmental management



# Next steps

- a Pacific Partnership on NSDS or "a NSDS Consortium" is established:
- SPREP, CROP, UNESCAP, UN agencies & partners
- common platform for joint planning, work programming & implementation
- mainstreaming in all thematic areas linked to NSDS strengthening
- meets Cairns Compact requirements



# Next steps...cont

# How can PACC operationalise Mainstreaming?: it can...

- be an "entry point" for mainstreaming at project and sector level
- produce "mainstreaming guidelines" or best practices
- Provide needed assessments for NSDS, PPP formulation, Adaptation options
  - V&A, DRR, socieconomic...



# HAPPY MAINSTREAMING

THANK YOU

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# ...more on experiences, outcomes, lessons learnt

from country experiences on mainstreaming...



# Summary: Benefits of evidence-based NSDS & related processes

#### **Provide a solid platform for:**

- systematic development plan reflecting needs and aspirations of the people
- transparent platform for the government to deliver on the agreed development goals
- a clear, transparent and accountable decision making processes involving key departments / ministries with responsibility for a common theme, promoting inter-ministerial collaboration and coordination
- a platform for developing public –private partnerships to deliver on core public services where appropriate & private sector based economic and social development can be facilitated
- a framework within which a partnership between the government and community can be forged to manage natural resources and the environment



# Summary: Benefits of evidence -based NSDS & related processes

#### Provide a solid platform for:

- Increasing the effectiveness of national budget allocation to national priorities
- Improved engagement with development partners and increasing aid effectiveness -- consistent with Paris Declaration on Aid Effectiveness
- Engaging with regional organizations to seek/ access, targeted, coordinated and harmonized regional services that add value to their own national development effort - - increasing CROP collaboration and minimising competition between CROP agencies
- engaging with other Pacific SIDS, regional organizations, and development partners to promote regional integration

